Values in Action

Tudor Place
2015 Annual Report

Bruce White, 2015
Mission Statement
To bring people closer to their own stories and the American story by connecting them to history, culture, and domestic life in the nation’s capital, as embodied in the Tudor Place estate and the collections of the Custis-Peter family from the 18th through the 20th centuries.

Vision Statement
Advancing national and cultural awareness by exploring America’s past.

Values Statement
Tudor Place Historic House and Garden connects the public to American history through the personal experiences of those who lived and worked on the estate and encourages everyone to know their own story and recognize their role in shaping history.

In so doing it:

- **Maintains** the highest standards of scholarship ensuring clarity and accuracy in historical interpretation;
- **Engages** in the best contemporary practice for conservation of buildings, grounds, archives, and collections;
- **Commits** to excellence in learning experiences for adults and children;
- **Provides** visitors with a better understanding of the past and people’s ability to shape the course of history;
- **Practices** sustainable stewardship of the landscape and structures;
- **Collaborates** with other cultural and historical institutions;
- **Acts** as a responsible neighbor to Georgetown residents, merchants, and fellow not-for-profit institutions;
- **Serves** the greater Washington community and informs national and international audiences;
- **Maintains** museum standards of excellence in its operations and governance;
- **Functions** entrepreneurially and is fiscally responsible and financially sustainable.

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*Deceased
Dear Friends of Tudor Place,

As I reflect upon the past year, I believe 2015 will be remembered as one of transition and change. After 15 years at the helm, Executive Director Leslie Buhler retired in October. Her record of accomplishment at Tudor Place was extraordinary, exemplified by her commitment to its preservation and devotion to ensuring that its story be told. Ellen Charles and Timothy Matz led the Executive Director Search Committee whose nationwide quest identified Mark Hudson, who began in October.

Other senior staff members departed during the year, including Curator Erin Kuykendall, Director of Gardens and Grounds Suzanne Bouchard, and Collections Manager Joni Joseph. While each of these individuals made lasting contributions to the success of the Tudor Place, we welcomed Grant Quertermous, Kellie Cox, and Kristen Barrow to these positions, respectively, joining a team under new management.

Sadly, we said farewell to a true friend of Tudor Place, Austin H. “Kip” Kiplinger, who passed away in November. His legacy of leadership and support is unparalleled.

Despite this being a year of transition and change, it has been one of great accomplishment as well. Through all our activities, we demonstrated an abiding commitment to our mission and the values we share as an organization. This Annual Report is a testament to the ways we put our values into action. As you read about the accomplishments of 2015, I am certain you will be as filled with pride as I am.

Although my nine years of service on the Tudor Place Board of Trustees have drawn to a close, my love of this special place will not diminish. The coming year brings the excitement of our Bicentennial Celebration and the next era in the storied history of Tudor Place under new leadership.

Sincerely,

Geoffrey B. Baker
President
MAINTAINS the highest standards of scholarship ensuring clarity and accuracy in historical interpretation

AMAZING DISCOVERIES UNDERGROUND

Through ongoing research and inquiry, we continued to make new discoveries about Tudor Place. Archaeological investigations are an important way for us to unearth new evidence of life here. In August, Dovetail Cultural Resources Group conducted an excavation in the side yard of the Dower House. Their dig yielded numerous artifacts, including a fragment of ceramic that was traced to an early nineteenth century potter in Alexandria (right), a carved bone toothbrush, marbles and fragments of other personal and architectural objects. Most exciting, however, was the revelation of prehistoric flake tools from many centuries before the Peter family arrived at Tudor Place. This was an unusual find in the District of Columbia and provides us new evidence of early life on this site.

PETER FAMILY LAND DEALS

Archivist Wendy Kail continued to share fascinating research from the Tudor Place Archive and beyond. Her article in the Fall issue of Tudor Place Times explored the complicated land deals of the Peters, beginning with Martha Peter's inheritance of land from her step-grandfather, George Washington. Using the letters of Thomas Peter, other documents from the Archive, land records, and various other historical sources, Wendy demonstrated how national political and economic events affected the family’s land purchases and documented the extent of their holdings beyond Tudor Place. The full text of this article, along with its sources, can be found in the Research & History section of the website: www.tudorplace.org.

Docent Experience

Tudor Place docents share their knowledge and passion for the history of Tudor Place. In addition to being outstanding tour guides, our docents are curious historians who are committed to learning all they can about the Tudor Place people, collections, architecture, and gardens, as well as the history of our community and the nation. To feed this curiosity, the Tudor Place staff provides monthly learning sessions that include lectures, special tours of the house and grounds, and visits to other historic sites in the area.

Among the experiences in 2015 was a behind-the-scenes tour of parts of the house not typically seen by visitors.
ENGAGES in the best contemporary practice for conservation of buildings, grounds, archives, and collections

GARDEN DRAINAGE PROJECTS

With funds from the Georgetown Garden Club, Gardens and Grounds staff addressed significant drainage problems in the North Garden and Bowling Green. Trenches filled with small gravel serve as drainage bases that prevent pooling of water after heavy rains and have allowed the turf in these areas to thrive.

I SEE YOUR TRUE COLOR SHINING THROUGH

Paint samples from the wood trim of the Dower House, Tudor Place's 1867 administration building, underwent analysis by Building Conservation Associates in August. By viewing the samples under magnification with a stereo microscope, they were able to identify the earliest layer of paint. That color of that layer was then measured with a chroma meter, a device used to measure color. From this analysis a true color match was made and the building's trim was painted in that color in September, returning it to its original appearance.

The Real Thomas Peter

In preparation for treatment by art conservators, the portrait of Thomas Peter, first owner of Tudor Place, was examined by conservators at the Smithsonian's Museum Conservation Institute using X-ray fluorescence, infrared reflectography, and ultraviolet radiation. These examinations revealed which surface paints were original and which the result of later overpainting. This information proved valuable in the planning for the full conservation of the painting to be undertaken by conservator David Olin at his studio in Great Falls, Virginia. This conservation campaign was funded by a grant from the MARPAT Foundation and generous contributions of the descendants of Thomas Peter.

The three images to the right show the facial portion of the portrait as it is seen with visible light, ultraviolet radiation and digital radiography.

At the left, E. Keats Webb, Digital Imaging Specialist at the Smithsonian's Museum Conservation Institute, examines the portrait using infrared reflectography.

Images provided by the Smithsonian's Museum Conservation Institute
COMMITS to excellence in learning experiences for adults and children

PREMIER PARTNER WITH GIRL SCOUTS

In 2015, the Girl Scouts of America designated Tudor Place a Premier Program Partner. This designation came in recognition of the excellence of our programs and their alignment with the objectives and ideals of the Girl Scouts.

The Tudor Place Scout Patch

TUDOR NIGHTS AND LANDMARK LECTURES FOR LIFELONG LEARNERS

Throughout the year, Tudor Place provided enriching experiences for adults through our Landmark Society Lectures, featuring speakers on subjects as diverse as Robert E. Lee and Richard Nixon, and Tudor Nights, which combine special museum exhibits with a lively thematic reception.

Curator Grant Quertermous displayed unusual items from the Tudor Place collection, while guests enjoyed samples from area and international distilleries at October’s “Whiskey and Weaponry” Tudor Nights.

COLLABORATES with other cultural and historical institutions

BRINGING THE CIVIL WAR TO AREA CLASSROOMS

With our partners in the Civil War Washington Consortium—Ford’s Theater, President Lincoln’s Cottage, and Frederick Douglass National Historic Site—Tudor Place presented workshops for local and national teachers to share ideas for teaching and learning about the Civil War. These week-long summer courses demonstrate how museum tours and primary source materials can promote dynamic and engaging experiences for students. This was the sixth year Tudor Place has been part of this consortium.

Classroom teachers from across the country gathered at Tudor Place and other Washington sites to learn about the Civil War in the nation’s capital.
NEH GRANT SUPPORTS TUDOR PLACE SUSTAINABILITY

In September, Tudor Place was awarded a Sustaining Cultural Heritage Collections grant from the National Endowment for the Humanities to support a planning project that is taking a holistic approach to the design of a sensitive, energy-efficient and cost effective environmental control system for our historic house and its collections. The project is exploring the use of the latest technologies being utilized in museums and historic properties, including geothermal energy. Working with Quantum Engineering and the architectural firm Hartman-Cox, Tudor Place is creating a system that will not only support the preservation of the house and its contents, but also will be green and efficient.

CASEY TREES HELP KEEP TUDOR PLACE VERDANT

Over a dozen trees were planted throughout the Tudor Place grounds at a Casey Trees Community Tree Planting. Volunteers, assisted by Tudor Place staff, helped sustain the site’s treescaping by installing new trees to replace those previously removed due to weather damage and disease. We are grateful to Casey Trees for their efforts to green up Tudor Place and restore the tree canopy of Washington, D.C.

Tudor Place Director of Finance & Administration Helen Hubbard-Davis helped out at the Community Tree Planting on April 25.

Volunteers at Tudor Place

Our volunteers are the “heart and soul” of Tudor Place. The many labors of love they provide are essential to achieving our important mission. With apologies to anyone whose name was inadvertently omitted from this list, here are those who served in 2015:

Docents • Museum Teachers • Event Volunteers

Lydia Austin • Peggy F. Banks • Suzanne Baugess • Robyn Bishop • Madeline Crispell • Tony DiManno • Tracy Donovan • Caitlin Eckel • Alex Endres • Jim Everett • Anne Feinberg • Mary Ellen Fernandez • Ann Gallagher • Mary Gawronski • Jake Goldstein • Marie-Louise Halbert • Laura Hicken • Jane Katona • Judith Keating • John Kelly • Patrick Kidd • Kathleen Leary • Allison Lindsay • Nina LukiNova • Sammy McGlamery • Florence Mills • Polly Morrison • Rachel Mossman • Betsy O’Day • Ciara O’Dea • Shannon O’Reilly • Leslie Ossim • Allison Pagliaro • Rikki Pelta • Ken Peters • Hannah Ricks • Elizabeth Rowe • Lucy Schleibaum • Barbara Stoll • Elizabeth Taylor • Sandy Werner • Frances White • David White

Garden Volunteers

Carole Aizenman • Jane Brookstein • Marjie Calvert • Carol Carter • Cathy Cooper • Vernona Elms • Mary Ellen Fernandez • Joan Havens • Barb Wagner • Valerie Wheeler
ACTS as a responsible neighbor to Georgetown residents, merchants, and fellow not-for-profit institutions

PROGRAMS CREATE LASTING MEMORIES FOR LOCAL FAMILIES

Family-focused programs and events, like Eggstravaganza, Tudor Tots and Trick-or-Treat, provide families opportunities to experience Tudor Place in a fun and inviting atmosphere. Many families return year after year. In July, Tudor Place hosted a performance as part of the DC Jazz Festival and we offered free admission opportunities for veterans, active service members and their families.

SERVES the greater Washington community and informs national and international audiences

TOTAL ONSITE 2015 VISITATION: 22,444
NATIONAL EXECUTIVE DIRECTOR SEARCH

Following the announcement of Executive Director Leslie Buhler’s retirement, the Board of Trustees activated an Executive Search Committee under the leadership of Timothy Matz and Ellen Charles. The search was aided by an executive search firm specializing in cultural non-profits. Mark Hudson, who had been serving as Executive Director of the Vermont Historical Society, was identified as the favored candidate for the position and offered the post in July. He reported for duty on October 5.

Mark Hudson and Leslie Buhler confer on the grounds of Tudor Place.

2015 Staff

ADMINISTRATION
Leslie Buhler
Executive Director
(through 10-2015)

Caridad Funes
Museum Technician

Helen Hubbard-Davis
Director of Finance & Administration

Mark Hudson
Executive Director
(from 10-2015)

EDUCATION & VISITOR SERVICES
Eliza Bird
Visitor Services Supervisor

Laura Brandt
Education Coordinator
(from 11-2015)

Elizabeth Killian
Rental Events & Visitor Services Manager

Alexis Miller
Education Coordinator
(from 11-2015)

Hillary Rothberg
Director of Education & Visitor Services

DEVELOPMENT
Phillip Liggett
Director of Development
(through 4-2015)

Mary-Michael Wachur
Associate Director of Annual Giving & Events

Felice Herman
Development Manager

COLLECTIONS
Kristin Barrow
Collections Assistant/Manager
(from 8-2015)

Joni Joseph
Collections Manager
(from 11-2015)

Wendy Kail
Archivist

Erin Kuykendall
Curator
(from 9-2015)

Grant Quertermous
Curator
(from 9-2015)

Laura Gaylord Resch
Collections Assistant
(from 8-2015)

BUILDINGS, GARDENS & GROUNDS
Suzanne Bouchard
Director of Gardens & Grounds
(through 7-2015)

Kellie Cox
Director of Gardens & Grounds
(from 8-2015)

Heriberto Diaz
Gardener I
(from 4-2015)

Francisco Garcia
Estate Caretaker

Addie Hatch
Gardener I
(from 4-2015)

Sam Young
Facilities Manager
(from 12-2015)

Jessica Zullinger
Director of Preservation
(through 12-2015)

COMMUNICATIONS
Mandy Katz
Communications Director
**FUNCTIONS** entrepreneurially and is fiscally responsible and financially sustainable

**BALANCE SHEET**  
**DECEMBER 31, 2014 AND 2015**

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>2015</th>
<th>2014</th>
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<tbody>
<tr>
<td><strong>CURRENT ASSETS:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and equivalents</td>
<td>$77,029</td>
<td>$155,610</td>
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<tr>
<td>Pledges receivable</td>
<td>14,150</td>
<td>25,200</td>
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<tr>
<td>Inventory</td>
<td>19,384</td>
<td>22,179</td>
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<td>Prepaid expenses</td>
<td>35,605</td>
<td>25,062</td>
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<td>Investments</td>
<td>1,283,262</td>
<td>1,048,422</td>
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<td><strong>TOTAL CURRENT ASSETS</strong></td>
<td>$1,429,430</td>
<td>$1,276,473</td>
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<tr>
<td><strong>LONG-TERM ASSETS:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Operating property and equipment</td>
<td>$34,601</td>
<td>$45,885</td>
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<tr>
<td>Investments held in trust</td>
<td>9,018,572</td>
<td>9,694,583</td>
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<tr>
<td><strong>TOTAL LONG-TERM ASSETS</strong></td>
<td>$9,053,173</td>
<td>$9,740,468</td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td>$10,482,603</td>
<td>$11,016,941</td>
</tr>
</tbody>
</table>

| LIABILITIES AND NET ASSETS | |
|----------------------------||
| **CURRENT LIABILITIES:** |            |
| Accounts payable and accrued expenses | $35,426 | $58,132 |
| **NET ASSETS:** |            |
| Unrestricted | $414,892 | $377,479 |
| Temporarily restricted | 1,103,713 | 886,747 |
| Permanently restricted | 9,018,572 | 9,694,583 |
| **TOTAL NET ASSETS** | $10,447,177 | $10,958,809 |
| **TOTAL LIABILITIES AND NET ASSETS** | $10,482,603 | $11,016,941 |
2015 Unrestricted Revenue

- **Spring Garden Party**: $310,971 (23%)
- **Property Rentals**: $53,631 (4%)
- **Program Fees & Admissions**: $50,041 (4%)
- **Shop Sales**: $34,807 (3%)
- **In-Kind Contributions & Misc. Income**: $7,478 (1%)
- **Contributions and Grants**: $311,564 (23%)
- **Endowment**: $553,622 (42%)

2015 Functional Expenses

- **Conservation of Buildings and Grounds**: $358,844 (21%)
- **Education & Member Services**: $177,348 (10%)
- **Visitor Services**: $95,562 (6%)
- **Communications**: $60,370 (3%)
- **Management & General**: $216,951 (12%)
- **Master Preservation Plan**: $340,475 (20%)
- **Fundraising**: $191,484 (11%)
- **Conservation of Archives and Collections**: $300,354 (17%)
2015 CONTRIBUTORS to Tudor Place

We would like to thank all of our members and donors for their participation throughout the year. Supplies for visiting students, sponsoring the conservation of priceless collection pieces, research of this museum's unique and ever-unfolding history – these are just some of the important ways donors contributed to Tudor Place. The following individuals, families, foundations, and corporations gave to Tudor Place during the 2015 calendar year (January 1 – December 31).

Your contributions help Tudor Place grow and sustain the crucial mission of preservation and educational outreach. We appreciate the generosity of all our friends and hope you will continue to support Tudor Place for years to come.

Third Century Capital Campaign
Leadership Gift - $500,000
Ruth S. Willoughby Foundation
J. Bruce Whelihan, Foundation Trustee

$30,000 and above
The Clark-Winchcole Foundation
Ms. Marcia V. Mayo
The M. V. Mayo Charitable Foundation

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The Marjorie Merriweather Post Foundation
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Mr. and Mrs. Leon Andris
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Ms. Candye Martin
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Mr. and Mrs. Stephen I. Marsh
Mr. and Mrs. Robert B. Smith, Jr.
Mrs. Elizabeth Steuart-Kret and Gary Kret
Mr. and Mrs. J. Bruce Whelihan

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In memory of Charles Atherton
Ms. Jan C. Holderness
In memory of Richard Fairbanks
Mrs. Shannon Fairbanks
In memory of Margoq Peet Foster
Mr. H. Peet Foster
In memory of Beverley Kannon & Britannia
Peter Kannon
Ms. Elizabeth T. Binford
In memory of Austin H. Kiplinger
Mr. and Mrs. Geoffrey B. Baker
The Honorable and Mrs. Albert J. Beveridge, III
Ms. Betty C. Monkman
In memory of Flossie Mahaffey
Mr. and Mrs. Tsuyoshi Takemori

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In honor of Ted & Constance K. Harriss
Ms. Elizabeth T. Binford
In honor of Melissa Keshishian
Mr. and Mrs. John T. Beaty, Jr.
In honor of Ms. Marcia V. Mayo
Ms. Patty Perkins Andringa
Mrs. Ellen Susman
In honor of Mr. J. Bruce Whelikan
Mr. and Mrs. John T. Beaty, Jr.

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Ms. Mary Arden Batch
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Final Thoughts about Tudor Place in 2015

The teachers and students were all thrilled with the program. I would love to work more with The Tudor Place next year. I have been looking at your web site and the variety of programs you offer and will be talking with classroom teachers about tie-ins to their curriculum.

—Joanna Lewton, Arts Director, Capital City Public Charter School

The architecture alone is worth the tour, but the way the Foundation has maintained the integrity of the home and how it was used by its occupants provides an historical glimpse into what domestic life was like. Our tour guides were well versed on private stories, as well as details about the collections.

—Irish Lady8 post on Trip Advisor

I just wanted to say thank you for taking the time to give us all a tour of Tudor Place. We were delighted to have been able to spend the afternoon with you. What a lovely building, and you and your team are doing a terrific job with its maintenance and preservation.

—Stephen Ayers, Architect of the Capitol